Selecting Superior Performers

Superior Performance Requires All Three in Alignment





Personality is Pivotal

Based on world-wide research on employment issues

General reasons workers fail

Poor employee fit Poor job fit Poor organizational fit

General reasons leaders fail

Inability to build and motivate a team
Inability to develop or adapt to change
Poor working relations with staff
Lack of vision or "big picture"
No strategic execution

Hogan Personality Inventory - HPI

Based on the Big 5 Personality Dimensions

Designed solely to predict job performance

Over 40 Years of History (Roots in The California Psychological Inventory)

47 Languages

Over 400 Validation Studies

Validated on more than 200 occupations covering all major industries

Normed on 150,000 cases of working adults

Test -retest reliability ranges from .74 to .86

Over half the fortune 500





Bank of America.







Strengths of the HPI



federal
guidelines,
professional
standards and
relevant case law



Research has demonstrated no adverse impact by race/ethnicity, or gender



Extremely well documented empirical validity (including independent research and publication)



15- to 20minute completion time from start to finish

HPI Primary Scales



AMBITION -

concerns initiative, competitiveness, and leadership potential



SOCIABILITY -

concerns
extraversion,
gregariousness,
and a need for
social interaction



INTERPERSONAL SENSITIVITY –

concerns
warmth, charm,
and the ability to
maintain
relationships



ADJUSTMENT -

concerns confidence, selfesteem, and composure under pressure



PRUDENCE -

concerns
responsibility, selfcontrol, and
conscientiousness



LEARNING APPROACH -

concerns the degree to which a person enjoys learning, stays up-todate on business and technical matters, and prefers to acquire knowledge



INQUISITIVENESS

concernsimagination,curiosity, andcreative potential

Creelgroup and Hogan



Creelgroup and Hogan have partnered since 1999



All our consultants have Masters degrees in I/O Psychology



We have provided and interpreted thousands of employee profiles



We help our clients build predictive hiring profiles and screeners unique to their needs

Long-Term Care Facility Study

Pre-employment screening process implemented

Focus on customer service and reliability

Cut-off scores

Score no lower than the bottom end of the average range on each trait

Employees Screened compared to those hired before implementing screening

45% less likely to receive corrective action

45% lower turnover rate

62% fewer days lost per injury

60% fewer OSHA reportable injuries



To learn more or receive sample reports please contact us at

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